Station	Facility Initiatives (major)	Resource Initiatives	Staffing Initiatives
1	N/A	Deploy an ALS chase car in place of	Move paramedic from medic
		existing medic unit which then	unit to ALS chase car. Add
		becomes an ambulance.	firefighter position to complete
			2-person staffing for ambulance
			(former medic unit) to create 2 <sup>nd</sup>
			ambulance at FS1.
2	N/A	Upgrade engine to paramedic engine	Add firefighter-paramedic
			position to engine, upgrading to
			4 personnel and ALS capability.
3	With Rockville VFD, study FS3 relocation	Deploy an ALS chase car in place of	Move paramedic from medic
	potential along Rockville Pike in vicinity of	existing medic unit which then	unit to ALS chase car. Add
	FS3. If no alternative site found, renovate on	becomes an ambulance. Upgrade	firefighter position to complete
	existing site.	aerial tower to paramedic aerial tower	2-person staffing for ambulance
		and rescue squad to paramedic rescue	(former medic unit) to create 2 <sup>nd</sup>
		squad.	ambulance. Add firefighter-
			paramedic position to aerial unit
			and to rescue squad, upgrading
			both units to 4 personnel and
			ALS capability.
4	N/A	N/A	N/A
5	N/A	Upgrade engine to paramedic engine	Add firefighter-paramedic
			position to engine, upgrading to
			4 personnel and ALS capability.
6	With BFD, study renovation/redevelopment of	Deploy ambulance, potentially a	Add firefighter-paramedic
	FS6	BCCRS ambulance, at FS6. Upgrade	position to aerial unit,
		truck to paramedic truck.	upgrading to ALS capability
			and 4 personnel. Add two
			firefighter positions to staff a
			new ambulance.

Station	Facility Initiatives (major)	Resource Initiatives	Staffing Initiatives
7	N/A	Deploy ambulance, potentially a BCCRS ambulance, at FS7	Add two firefighter positions to staff a new ambulance
8	N/A	Deploy two ALS chase cars in place of two existing medic units which then become ambulances	Move paramedics from two medic units to ALS chase cars. Add two firefighter positions to complete 2-person staffing for two additional ambulances (former medic units).
9	Study potential relocation of FS9 away from County line toward Barnesville	N/A	N/A
10	N/A	Upgrade engine to paramedic engine and truck to paramedic truck	Add firefighter-paramedic position to engine and to aerial unit, upgrading both units to ALS capability and 4 personnel.
11	Renovate FS11 on existing site; establish interim facility to serve as FS11 during renovation as needed.	Upgrade engine to paramedic engine	Add firefighter-paramedic position to engine, upgrading to 4 personnel and ALS capability.
12	With Hillandale VFD, study relocation potential in immediate vicinity of FS12 or renovation of FS12 on existing site	Deploy an ALS chase car in place of existing medic unit which then becomes an ambulance	Move paramedic from medic unit to ALS chase car. Add firefighter position to complete staffing for 2 <sup>nd</sup> ambulance.
13	N/A	N/A	N/A
14	With UMCVFD, study potential relocation of FS14 in or near Poolesville where the majority of FS14's call load is located	N/A	N/A

Station	Facility Initiatives (major)	Resource Initiatives	Staffing Initiatives
15	N/A	Deploy an ALS chase car in place of	Move paramedic from medic
		existing medic unit which then	unit to ALS chase car. Add
		becomes an ambulance. Upgrade	firefighter position to complete
		truck to paramedic truck and rescue	staffing for ambulance (former
		squad to paramedic rescue squad.	medic unit). Add firefighter-
			paramedic position to aerial
			unit, upgrading unit to 4
			personnel and ALS capability.
			Add firefighter-paramedic
			position to rescue squad,
			upgrading unit to 4 personnel
1.6	N/A	77 1 1 1 1 1	and ALS capability.
16	N/A	Upgrade truck to paramedic truck	Add firefighter-paramedic
			position to aerial unit,
			upgrading to 4 personnel and
1.7	D. ' 1.4 F017 1 111 1 1	TT 1 1, 1, 1,	ALS capability.
17	Determine whether FS17 should be relocated	Upgrade rescue squad to paramedic	Add firefighter-paramedic
	closer to East Village or remain at existing site	rescue squad	position to rescue squad,
	renovated by LDVFD in CY2014		upgrading to 4 personnel and
18	Construct and anon-new stations mass assets	Danlass ambulance metantially a	ALS capability.
18	Construct and open new station; move assets from FS18T to new FS18	Deploy ambulance, potentially a	Add firefighter-paramedic position to aerial unit,
	Hom rator to new rato	WVRS ambulance, at FS18. Upgrade aerial tower to paramedic aerial tower.	*
		aeriai tower to parametric aeriai tower.	upgrading to 4 personnel and ALS capability. Add two
			firefighter positions to staff
			new ambulance.
			new amourance.

Station	Facility Initiatives (major)	Resource Initiatives	Staffing Initiatives
19	N/A	Deploy ambulance, potentially a	Add firefighter-paramedic
		WVRS ambulance, at FS19. Upgrade	position to aerial unit,
		aerial tower to paramedic aerial tower.	upgrading to 4 personnel and
			ALS capability. Add two
			firefighter positions to staff
			new ambulance.
20	Study potential consolidation of FS20 with	Deploy ambulance, potentially a	Add firefighter-paramedic
	NIH FS51 or with BCCRS (i.e., relocate E720	BCCRS ambulance, at FS20	position to engine, upgrading to
	to FS51 or BCCRS)	(assuming no consolidation of FS20).	4 personnel and ALS capability.
		Upgrade engine to paramedic engine.	Add two firefighter positions to
			staff new ambulance.
21	N/A	N/A	N/A
22	N/A	N/A	N/A
23	Construct and open new station at Rockville	Deploy an ALS chase car at new FS23	Move paramedic from medic
	Pike & Montrose Parkway per POR	in place of existing medic unit which	unit to ALS chase car. Add one
		then becomes an ambulance. Add 3 <sup>rd</sup> ambulance at new FS23. Upgrade	firefighter position to complete staffing for 2 <sup>nd</sup> ambulance
		aerial tower to paramedic aerial tower.	(former medic unit). Add
		1	firefighter-paramedic position
			to aerial unit, upgrading to 4
			personnel and ALS capability.
			Add two firefighter positions to
			staff new 3 <sup>rd</sup> ambulance.
24	N/A	Upgrade aerial tower to paramedic	Add firefighter-paramedic
		aerial tower.	position to aerial unit,
			upgrading to 4 personnel and
			ALS capability.

Station	Facility Initiatives (major)	Resource Initiatives	Staffing Initiatives
25	Perform renovation at FS25 per POR	Deploy an ALS chase car in place of	Move paramedic from medic
		existing medic unit which then	unit to ALS chase car. Add one
		becomes an ambulance. Upgrade truck	firefighter to complete staffing
		to paramedic truck.	for 2 <sup>nd</sup> ambulance (former
			medic unit). Add firefighter-
			paramedic position to aerial
			unit, upgrading to 4 personnel
			and ALS capability.
26	N/A	Upgrade engine to paramedic engine	Add firefighter-paramedic
			position to engine, upgrading to
			4 personnel and ALS capability.
28	Study relocation of FS28 to the vicinity of	Deploy ALS chase car	Add one firefighter-paramedic
	Montgomery Airpark		position to staff a new ALS
•	27/1		chase car at FS28.
29	N/A	Upgrade rescue squad to paramedic	Add firefighter-paramedic
		rescue squad	position to rescue squad,
			upgrading to 4 personnel and
20	P F000		ALS capability.
30	Renovate FS30 on existing site, and establish	Convert medic unit to an ambulance	Replace paramedic position
	interim facility to serve as FS30 during		with one firefighter to complete
	renovation as needed		conversion of medic unit to an
21	DT/A	TT 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	ambulance.
31	N/A	Upgrade truck to paramedic truck	Add firefighter-paramedic
			position to truck, upgrading to 4
22	NT/A	Deploy 2 <sup>nd</sup> ambulance	personnel and ALS capability.
32	N/A	Deploy 2 amourance	Add two firefighters to staff 2 <sup>nd</sup> ambulance
33	NI/A	NT/A	
33	N/A	N/A	N/A

Station	Facility Initiatives (major)	Resource Initiatives	Staffing Initiatives
34	N/A	Upgrade truck to paramedic truck	Add firefighter-paramedic
			position to truck, upgrading to 4 personnel and ALS capability,
35	Complete site selection/acquisition, planning & design, and construction	Add tanker and brush unit at new FS35. Upgrade aerial tower to paramedic aerial tower. Convert medic unit to an ambulance.	Move firefighter-paramedic position from medic unit to aerial unit, upgrading aerial unit to 4 personnel and ALS capability. Add one firefighter position to complete staffing for ambulance (former medic unit).
36 (future)	Prepare POR, perform site evaluation /selection, acquire site in Shady Grove/King Farm area	N/A	N/A
37 (future)	Prepare POR, perform site evaluation /selection, acquire site in East County in vicinity of Columbia Pike & Tech Road	N/A	N/A
38 (future)	Place project in FY17-22 CIP; prepare POR; perform site evaluation for a site along Norbeck Road (to be determined).	N/A	N/A
39 (future)	Place project in FY17-22 CIP; prepare POR; perform site evaluation for a site in mid or northern Montgomery Village	N/A	N/A
40	N/A	Upgrade engine to paramedic engine and truck to paramedic truck.	Add firefighter-paramedic position to engine and to aerial unit, upgrading both units to 4 personnel and ALS capability.

Station	Facility Initiatives (major)	Resource Initiatives	Staffing Initiatives
41	Study to be conducted by BCCRS concerning	Deploy ALS chase car in place of	Move paramedic from medic
	redevelopment options at existing property	existing medic unit which then	unit to ALS chase car. Add one
		becomes an ambulance	firefighter position to complete
			staffing for ambulance (former
			medic unit). Add firefighter-
			paramedic position to rescue
			squad, upgrading unit to 4
			personnel and ALS capability.
42	N/A	Deploy two ALS chase cars in place	Move paramedics from two
		of two existing medic units which then	medic units to two ALS chase
		become ambulances	cars. Add two firefighter
			positions to complete staffing
			for two ambulances (former
			medic units). Add firefighter-
			paramedic position to rescue
			squad upgrading unit to 4
			personnel and ALS capability.

Note 1: Facility initiatives include major initiatives such as new construction and major station renovations. Not included are "level-of-effort" projects such as roof replacements, HVAC replacements, life safety systems, parking lot resurfacing, and female facilities.